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GIAC

Certified Project Manager Certification Practice

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Exam Name:	GIAC Certified Project Manager Certification Practice		
Exam Type:	GIAC	Exam Code:	GCPM
Certification:	GIAC Information Security	Total Questions:	397

Question: 1
You work as a project manager for PassGuide Inc. You report the project details directly to the vice president and the administrator of your organization. In which of the following types of organization structures are you working?

A. Functional
B. Matrix
C. Jury
D. Projectized

Answer: B

Question: 2
Which of the following is described in the statement below? "It is a group of sequential and related project phases that are defined by the organization and control needs of the management or organizations concerned with the project, the nature of the project itself, and the application area."

A. Verify scope
B. Project charter
C. Activity list
D. Project life cycle

Answer: D

Question: 3
You are using the PDCA model to determine, implement, monitor, control, and maintain Information Security Management System or ISMS. You have to evaluate the new processes and match up to the results against the probable results to determine the differences. In which of the following phases of the PDCA are you working?

A. Do
B. Act
C. Plan
D. Check

Answer: D

Question: 4
Which of the following processes describes the statement below? "It consists of the processes required to ensure that the project contains all the work required to complete the project effectively."

A. Project communications management
B. Project scope management
C. Risk management
D. Project human resource management

Answer: B

Question: 5
You work as a project manager for PassGuide Inc. You are in the project kickoff meeting. Which of the following documents are reviewed during the project kickoff meeting? Each correct answer represents a complete solution. Choose all that apply.

A. Project budget
B. Project WBS
C. Project charter
D. Project scope

Answer: A,C,D

Question: 6
Which of the following processes formally permits the initiation of a project and marks the kickoff for all consequent development activities to begin?

A. Develop project charter
B. Develop project management plan
C. Develop project scope statement
D. Develop project team

Answer: A

Question: 7
You work as a project manager for PassGuide Inc. A new project has been proposed to change all keyboards of every computer in your organization. There are 1,600 keyboards that will need to be removed and replaced with wireless keyboards. What document will you first need to start this project?

A. Project risk statement
B. Risk register
C. Project charter
D. Contract for new keyboards

Answer: C

Question: 8
You work as a project manager for PassGuide Inc. You are performing a task to generate a hierarchical list of resources related by function and resource type that is used to facilitate planning and controlling of project work. Which of the following components of project management will you use to accomplish the above task?

A. PERT chart
B. RBS
C. Gantt chart
D. WBS

Answer: B

Question: 9
Which of the following are the characteristics of the project life cycle? Each correct answer represents a complete solution. Choose all that apply.

A. Cost and staffing are low at the start, are high as the work is carried out, and decrease as the project comes towards the end.
B. Stakeholders influences, risk, and uncertainty are at peak in the beginning of the project.
C. Skills to influence the final characteristics of the project's product, without much impact on cost, is at peak in the beginning of the project and reduces as the project progresses towards completion.
D. It is limited by constraints, including resource constraints.

Answer: A,B,C

Question: 10
You work as a project manager for PassGuide Inc. You have to subdivide project deliverables and project work into smaller, more manageable components. Which of the following processes will you use to perform the above task?

A. Create WBS
B. Verify scope
C. Control scope
D. Define activities

Answer: A

Question: 11
You are a Project Manager in your organization who is managing a considerably huge budget project to develop new software. Considering the varied nature of your stakeholder group, you would like to put together a plan as to what information the stakeholders need, and how to provide that information. What is the document that you would need, and as part of which process group would you achieve this?

A. Communications Management Plan, Execution Process group
B. Project Management Plan, Planning Process Group
C. Communications Management Plan, Planning Process Group
D. Project Management Plan, Initiating Process Group

Answer: C

Question: 12
You work as a project manager for PassGuide Inc. Which of the following stages of the process group, if not performed well by you, is unlikely that the project will be successful in meeting the business needs?

A. Monitoring and controlling
B. Initiation
C. Executing
D. Planning and design

Answer: B

Question: 13
You work as a project manager for PassGuide Inc. Which of the following processes will you use to formalize the acceptance of the completed project deliverables?

A. Verify scope
B. Report performance
C. Expert judgment
D. Perform quality control

Answer: A

Question: 14
Which of the following is described in the statement below? "It is a tool that defines a project and groups the project's discrete work elements in a way that helps organize and define the total work scope of the project."

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